

# "The EMI Evolution: Unlocking the Potential"

Environmental Compliance & Enforcement Lekgotla 2013

SUNDAY, 10 NOVEMBER 2013: ARRIVAL

MONDAY, 11 NOVEMBER 2013: TAKING STOCK AND MOVING FORWARD

TUESDAY, 12 NOVEMBER 2013: EMI SHORT COURSES/TEAMBUILDING

WEDNESDAY, 13 NOVEMBER 2013: PANEL OF EXPERTS VIEW OF THE EMI

THURSDAY, 14 NOVEMBER 2013: NATIONAL ENVIRONMENTAL CRIME FORUM

FRIDAY, 15<sup>TH</sup> NOVEMBER: DEPARTURE

VENUE: ARABELLA HOTEL AND SPA, KLEINMOND, WESTERN CAPE

## MONDAY, 11 NOVEMBER 2013: TAKING STOCK OF THE EMI DAY COORDINATOR: MR SONNYBOY BAPELA (CHIEF DIRECTOR: COMPLIANCE, DEA)

| Sessio<br>n      | Торіс   | Description  | Presenters / coordinators  | Scribes                                    | Venue/<br>Scribe |
|------------------|---|--|--|--|------------------|
| 8:30-<br>09:00   | Welcome and<br>opening address  |  | Ishaam Abader, DDG (DEA) and<br>Piet van Zyl HOD (Western Cape)  |  | Plenary          |
| 09:00 –<br>12:00 | Feedback from all<br>EMI institutions:<br>Achievements and<br>Challenges: | <ul> <li>Each EMI Institution will be given 15 mins to present a powerpoint presentation on:</li> <li>EMI Capacity (human, financial etc);</li> <li>Achievements (2012/13)</li> <li>Challenges (2012/13)</li> <li>Future priorities/plans</li> </ul> | <ol> <li>1.Frances Craigie, DEA (LACE);</li> <li>2.Ken Maggs /Mario Scholtz<br/>(SANPARKS);</li> <li>3.Thembi Buthelezi (Isimangaliso<br/>Wetland Park Authority);</li> <li>6.Jonathan Denga (North-West<br/>DACE);</li> <li>7.Eric Madamalala (North West<br/>Parks and Tourism);</li> <li>8.Sanjay Dubru (Gauteng DARD);</li> <li>9.Pamela Ntuli (Mpumalanga<br/>DEDET);</li> <li>10.Phillip Monyepao (Limpopo<br/>EDET);</li> <li>11.Jomo Mbatha (KZN DAEA);</li> <li>12.Sifiso Keswa (KZN Wildlife);</li> <li>13.Div de Villiers (Eastern Cape<br/>DEAET) ;</li> <li>14.Werner Boing (Free State<br/>DTEEA) ;</li> <li>15.Obopeng Gaoraelwe (Northern<br/>Cape DTEC);</li> <li>16.Eshaam Palmer (Western Cape<br/>DEADP);</li> <li>17.Paul Gildenhuys(Cape Nature).</li> </ol> | Tandiswa<br>Jacobs/Phille<br>mon Mosana    | Plenary          |
| 12:00 –<br>12:30 | National<br>Environmental<br>Compliance and<br>Enforcement                | Presentation will provide a broad overview<br>of the NECER 2012/13 statistics, including<br>the identification of positive/negative trends,<br>comparison of performance, as well as<br>information gaps.  | Mark Jardine, DEA  | Tandiswa<br>Jacobs/<br>Phillemon<br>Mosana | Plenary          |

|                  | Report 2012/13   |   |   |  |                |
|------------------|--|---|---|--|----------------|
|                  |  | LUNCH 12:3  | <u>80 – 13:30</u>   |  |                |
| 13:30 –<br>14:30 | National<br>Environmental<br>Compliance and<br>Enforcement<br>Strategy:<br>Preliminary<br>Findings of the<br>Situational<br>Analysis | As a part of the development of the National<br>Environmental Compliance and<br>Enforcement Strategy, Environmental<br>Counsel will provide the Inspectorate with<br>an overview of the project status, as well as<br>key issues emerging from the situational<br>analysis.   | Jenny Hall, Benita Pavlicevic:<br>Environmental Counsel   |  | Plenary        |
| 14:30 –<br>16:30 | Workshop A:<br>Intelligent<br>Inspections and<br>Investigations:<br>from Reactive to<br>Proactive                                    | The success or failure of inspection or<br>investigation programmes often depends on<br>the preparation, information, prioritisation<br>that occurs prior to the execution of these<br>activities. The workshop will explore how<br>the Inspectorate can become more<br>proactive in detecting and responding to<br>non-compliances.  | Eshaam Palmer (Western<br>Cape); Nketu Lesejane (DEA)   | Armstrong<br>Simelane/<br>Luvania<br>Naicker | Plenary        |
|                  | Workshop B:<br>Increasing the EMI<br>Impact  | The impact of compliance and enforcement<br>activities on the regulated community can<br>often be optimised by unpacking the means<br>to achieve our goals such as targeted<br>training, communications strategy, effective<br>stakeholder collaboration and exploring<br>ways to get maximum compliance for least<br>EMI intensive and individual input. This<br>workshop seeks to uncover these critical<br>measures and to explore ways in which the<br>EMI's reach can be realised. | Pamela Ntuli (Mpumalanga);<br>Mark Jardine, Grant Walters<br>(DEA)                                    | Heloise Van<br>Schalkwyk                     | Breakaway<br>1 |
|                  | Workshop C:<br>Oiling the EMI<br>Machine: How to<br>make your<br>structure work for<br>you   | Now that all environmental authorities have<br>some level of EMI capacity, the next<br>question is what structure, processes, and<br>policies need to be implemented in order to<br>operate an efficient and effective unit – the<br>workshop will attempt to provide some<br>answers.  | Jomo Mbatha (KwaZulu-Natal);<br>Benita Pavlicevic: Environmental<br>Counsel; Sonnyboy Bapela<br>(DEA) | Boitumelo<br>Mphelo/<br>Conny<br>Seroba      | Breakaway<br>2 |

| Workshop D:<br>Environmental<br>Compliance and<br>Enforcement<br>Information: What<br>I need? Where do<br>I get it from? | Any environmental compliance and<br>enforcement official requires information in<br>order to execute their duties effectively. This<br>workshop requires attendees to identify<br>their information needs, what is in existence<br>to meet their needs and what needs to be<br>developed in the future, or what existing<br>systems can be adapted to help EMIs in<br>securing their information needs  | Lourens Badenhorst (Gauteng);<br>Frances Craigie, Sipho<br>Sibanyoni (DEA), Wayne Elrank<br>(ECPTA) | Tebogo<br>Makunyane/<br>Sipho<br>Sibanyoni | Breakaway<br>3 |
|--|---|---|--|----------------|
| Workshop E:<br>Understanding<br>Compliance<br>Promotion: the<br>role of the EMI  | It is often said that compliance promotion<br>should not fall within the scope of an EMI's<br>functions, However, a successful<br>compliance promotion programme can<br>increase the levels of compliance without<br>the need for traditional compliance and<br>enforcement activities and should be part<br>be of any holistic compliance and<br>enforcement strategy. The workshop will<br>explore this concept; as well as promotion<br>mechanisms, such as compliance<br>assistance/disclosure and incentive<br>programmes. | Sabelo Malaza (DEA) Jenny<br>Hall, (Environmental Counsel)  | Rebecca<br>Vukeya/<br>Mathanzima<br>Nyambi | Breakaway<br>4 |

### TUESDAY, 12 NOVEMBER 2013: EMI SHORT COURSES/TEAMBUILDING DAY COORDINATOR: MR MARK JARDINE (DIRECTOR: EMI SUPPORT, DEA)

| Time   | Short Course           | Content Overview                             | Coordinators/presenters             | Venue     |
|--------|------------------------|--|-------------------------------------|-----------|
| 08:30- | Shortcourse A: Using   | The brown and green environmental            | Werner Boing (Free State), Frances  | Plenary   |
| 12:30  | administrative         | subsectors have historically been            | Craigie, Cashandra Fredericks (DEA) | -         |
|        | enforcement mechanisms | characterised by the use of either           |                                     |           |
|        | to tackle "green" non- | administrative or criminal enforcement       |                                     |           |
|        | compliances            | mechanisms. The commencement of the          |                                     |           |
|        |                        | Inspectorate has seen the beginnings of      |                                     |           |
|        |                        | breaking through this barrier –however, this |                                     |           |
|        |                        | needs to be followed through and improved.   |                                     |           |
|        | Shortcourse B: DNA     | Most EMIs may have heard of the DNA          | Jacques du Toit (DEA), Michelle van | Breakaway |

|         | Barcoding Project: what     | Barcoding Project, but are still a little uncertain | der Bank, Olivier Maurin, Ronny      | 1         |
|---------|-----------------------------|---|--------------------------------------|-----------|
|         | value for EMIs?             | of the potential benefits for law enforcement       | Kabonga (UJ), Colonel Gerhard        |           |
|         |                             | officials. This course seeks to build this          | Vermeulen (FSL SAPS)                 |           |
|         |                             | knowledge, so that it becomes a valuable            |                                      |           |
|         |                             | everyday resource for EMIs                          |                                      |           |
|         | Shortcourse C: Use of       | Although most EMIs have access to GPS/GIS           | Robert Steggman (Eastern Cape),      | Breakaway |
|         | GIS/GPS technology –        | technology through various mobile devices,          | Grant Walters, Nicolene Fourie,      | 2         |
|         | How is the Inspectorate     | only a few have used this type of information to    | Deon Marais (DEA), Lynton Twyman     |           |
|         | positioned?                 | optimise compliance and enforcement                 | (GTI)                                |           |
|         |                             | activities – this shortcourse will provide these    |                                      |           |
|         |                             | officials to share some of the experiences.         |                                      |           |
|         | Shortcourse D: Adapting     | With the ongoing amendment to principal Acts        | Thomas Mbedzi, Sibusiso Shabalala,   | Breakaway |
|         | to a dynamic legislative    | and the promulgation of sub-ordinate                | Radia Razack, Franz Scheepers,       | 3         |
|         | mandate: NEMA and           | legislation, it is often difficult for EMIs to keep | Khashiwe Masinga (DEA)               |           |
|         | SEMA update                 | up to speed with the laws they are mandate to       |                                      |           |
|         |                             | implement. This shortcourse will provide an         |                                      |           |
|         |                             | update on the most recent changes.                  |                                      |           |
|         | Shortcourse E:              | Executing a few basic steps in the criminal         | Mario Schlotz (SANParks)             | Breakaway |
|         | Essentials of criminal      | investigation process can make or break an          | Frikkie Rossouw (DEA), Dania         | 4         |
|         | investigations: getting     | environmental case. The basic elements of           | Bruwer (NPA)                         |           |
|         | the basics right            | docket management, statement writing and            |                                      |           |
|         |                             | evidence handling are key to a successful           |                                      |           |
|         |                             | investigation.                                      |                                      |           |
|         |                             | 12:30-13:30 LUNCH                                   |                                      |           |
| 13:30-  | Short Courses A, B, C, D a  | nd E continue                                       |                                      |           |
| 15:00   |                             |   |                                      |           |
| 15:30 - | EMI Sports Activities (Soco | cer, Touch Rugby, Volleyball): Achmad Bassier       | ' (Western Cape), Caesar Nkambule (I | DEA)      |
| 17:30   | l                           |   |                                      |           |
|         |                             | 18:00 ONWARDS: EVENING BRAAI AND                    | SOCIAL                               |           |

#### WEDNESDAY, 13 NOVEMBER 2013: PANEL OF EXPERTS VIEW OF THE EMI

DAY COORDINATOR: MR SABELO MALAZA, DIRECTOR: COMPLIANCE, DEA, MR GRANT WALTERS, DEPUTY-DIRECTOR: ENFORCEMENT, DEA)

| Session          | Торіс  | Content Overview  | Presenters / coordinators   | Scribes                                       | Venue          |
|------------------|--|---|---|---|----------------|
| 08:30 –<br>12:00 | Panel Discussion: Is<br>the EMI Evolving?<br>Facilitator (Limpho<br>Makotoko, DEA) |   | <ul> <li>SANRAL (Mogole<br/>Mphahlele)</li> <li>ESKOM (Dave Lucas)</li> <li>Centre for Environmental<br/>Rights (Melissa Fourie)</li> <li>African Snake Bite<br/>Institute (Johan Marais)</li> <li>Environmental Lawyer<br/>(Gregory Daniels)</li> <li>Academia (Prof Loretta<br/>Feris UCT)</li> </ul> | Nketu<br>Lesejane/<br>Wiseman<br>Rikhotso     | Plenary        |
|                  |  | 12:00 – 13  | :30 LUNCH   |   |                |
|                  |  | Crystalizing the EMI Challe   | nges into Workshop topics   |   |                |
| 13:30 –<br>16:30 | Workshop A:  | Are we adequately capacitated to integrate the law and the science?   | Loretta Feris (Academia), Vanessa<br>Maclou (KZN) and Werner Eiselen<br>(DEA)   | Jacquiline<br>Nyathi/<br>Amstrong<br>Simelane | Plenary        |
|                  | Workshop B:  | Are we heading in the right<br>direction? (Does the legislative<br>reform process assist?)                        | Gregory Daniels (Lawyer), Melissa<br>Fourie (CER) and Sibusiso<br>Shabalala (DEA)   | Mathanzim<br>a Nyambi/<br>Nonhla<br>Hlongwane | Breakaway<br>1 |
|                  | Workshop C:  | Formulating qualitative indicators<br>for reporting compliance and<br>enforcement impact?                         | Jenny Hall (EnviroCounsel CC),<br>Limpho Makotoko and Sabelo<br>Malaza (DEA)  | Edward O<br>Mahosi/<br>Mandla<br>Mona         | Breakaway<br>2 |
|                  | Workshop D:  | Understanding other government<br>imperatives (Environment<br>protection versus Service<br>Delivery imperatives?) | Mogole Mphahlele (SANRAL),<br>Grant Walters(DEA), Dave Lucas<br>(ESKOM)   | Ndivhuho<br>Mudau/ TR<br>Vukeya               | Breakaway<br>3 |
|                  | Workshop E:  | The great debate is the Rhino   | Div de Villiers (E Cape), Sifiso  | Jafta   | Breakaway      |

|  | crisis the only crisis? | Keswa (KZN Wildlife) and Johan<br>Marais (ASBI) | Mofokeng<br>and Phila<br>Dlamini | 4 |
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|--|-------------------------|---|----------------------------------|---|

#### THURSDAY, 14 NOVEMBER 2013: NATIONAL ENVIRONMENTAL CRIME FORUM

## DAY COORDINATORS: MS FRANCES CRAIGIE, MR SONNYBOY BAPELA, CHIEF DIRECTOR, ENFORCEMENT/COMPLIANCE, DEA

| Торіс   | Content Overview  | Presenters / coordinators  | Scribes  | Venue  |
|---|---|--|--|--|
| Opening of the National<br>Environmental Crime Forum<br>(NECF)  |   | Ishaam Abader, DDG (DEA)   | Varsha<br>Naidoo   | Plenary  |
| NECF: what has been achieved since the last meeting   |   | Frances Craigie (DEA)  |  |  |
| Achievements in the<br>Investigation and Prosecution<br>of Environmental Crime<br>(specifically highlighting co-<br>operation with other law<br>enforcement stakeholders –<br>joint operations etc.): |   | Dania Bruwer, NPA;<br>()SAPS;<br>()SARS;<br>()Justice College/JOASA  |  |  |
| Report back from provincial<br>environmental crime forums<br>on progress made   |   | Waldo Smit (NPA)<br>Div de Villiers (Eastern Cape)<br>Achmad Bassier (Western Cape)<br>Werner Boing (Free State)   |  |  |
|   |   |  |  | Diaman   |
| Workshop A: Streamlining<br>the processing and<br>sentencing of environmental<br>prosecutions   | Streamlining successful<br>prosecution of environmental<br>impact and pollution cases<br>(aiming for higher penalties -<br>Pollution, Waste and<br>EIA cases)   | Dania Bruwer, NPA; Phillip<br>Monyepao (Limpopo) Eric<br>Madamalala (NWPTA)  | Ryno<br>Serfonteion<br>and Lucky<br>Moja   | Plenary  |
|   | Opening of the National<br>Environmental Crime Forum<br>(NECF)         NECF: what has been achieved<br>since the last meeting         Achievements in the<br>Investigation and Prosecution<br>of Environmental Crime<br>(specifically highlighting co-<br>operation with other law<br>enforcement stakeholders –<br>joint operations etc.):         Report back from provincial<br>environmental crime forums<br>on progress made         12:30         Workshop A: Streamlining<br>the processing and<br>sentencing of environmental | Opening of the National<br>Environmental Crime Forum<br>(NECF)         NECF: what has been achieved<br>since the last meeting         Achievements in the<br>Investigation and Prosecution<br>of Environmental Crime<br>(specifically highlighting co-<br>operation with other law<br>enforcement stakeholders –<br>joint operations etc.):         Report back from provincial<br>environmental crime forums<br>on progress made         12:30 – 13:30 LUNCH/MEDIA BRIEFII<br>Workshop A: Streamlining<br>the processing and<br>sentencing of environmental<br>prosecutions         Streamlining successful<br>prosecution of environmental<br>impact and pollution cases<br>(aiming for higher penalties -<br>Pollution, Waste and | Opening of the National<br>Environmental Crime Forum<br>(NECF)         Ishaam Abader, DDG (DEA)           NECF: what has been achieved<br>since the last meeting         Frances Craigie (DEA)           Achievements in the<br>Investigation and Prosecution<br>of Environmental Crime<br>(specifically highlighting co-<br>operation with other law<br>enforcement stakeholders –<br>joint operations etc.):         Dania Bruwer, NPA;<br>()SAPS;<br>()SARS;<br>()Justice College/JOASA           Report back from provincial<br>environmental crime forums<br>on progress made         Waldo Smit (NPA)<br>Div de Villiers (Eastern Cape)<br>Achmad Bassier (Western Cape)<br>Werner Boing (Free State)           12:30 - 13:30 LUNCH/MEDIA BRIEFING/LAUNCH OF THE NECER 2012/1<br>Imposecution of environmental<br>prosecutions         Streamlining successful<br>prosecution of environmental<br>impact and pollution cases<br>(aiming for higher penalties -<br>Pollution, Waste and         Dania Bruwer, NPA; Phillip<br>Monyepao (Limpopo) Eric<br>Madamalala (NWPTA) | Opening of the National<br>Environmental Crime Forum<br>(NECF)         Ishaam Abader, DDG (DEA)         Varsha<br>Naidoo           NECF: what has been achieved<br>since the last meeting         Frances Craigie (DEA)         Naidoo           Achievements in the<br>Investigation and Prosecution<br>of Environmental Crime<br>(specifically highlighting co-<br>operation with other law<br>enforcement stakeholders –<br>joint operations etc.):         Dania Bruwer, NPA;<br>()SARS;<br>()Justice College/JOASA         Varsha<br>Naidoo           Report back from provincial<br>environmental crime forums<br>on progress made         Waldo Smit (NPA)<br>Div de Villiers (Eastern Cape)<br>Achmad Bassier (Western Cape)<br>Werner Boing (Free State)         Ryno<br>Streamlining successful<br>prosecution of environmental<br>impact and pollution cases<br>(aiming for higher penalties -<br>Pollution, Waste and         Dania Bruwer, NPA; Phillip<br>Monyepao (Limpopo) Eric<br>Madamalala (NWPTA)         Ryno<br>Serfonteion<br>and Lucky<br>Moja |

|                 | Workshop B: Defining roles<br>and responsibilities in<br>Biodiversity Enforcement | Biodiversity Enforcement<br>Mandate: sharing the<br>responsibility<br>Ports of Entry and Exit - finding<br>the EMI space          | ()SAPS;<br>()SARS;<br>Paul Gildenhuys (Cape Nature)<br>Eugene Swart, Frances Craigie<br>(DEA) | Bernard<br>Ndou      | Breakaway<br>1 |
|-----------------|---|---|---|----------------------|----------------|
|                 | Workshop C: Local Authority<br>EMIs: where to from here?                          | What direction to take post<br>conclusion of Implementation<br>Protocols and designation of<br>local authority EMIs               | Mark Jardine, Sonnyboy Bapela<br>(DEA);<br>Patience Makgoka (Limpopo)<br>[] (Local Authority) | Neil<br>Matthys      | Breakaway<br>2 |
|                 | Workshop D: Getting the<br>Green Scorpions into the<br>Blue Issues                | Oceans and Coasts<br>Enforcement Mandate - sharing<br>the responsibility  | Tandiswa Jacobs (DEA)<br>(Carl Nortier)(SANParks)<br>Obopeng Gaoraelwe (Northern<br>Cape)     | Conny<br>Seroba      | Breakaway<br>3 |
|                 | Workshop E: Breaking the<br>Boundaries  | Bringing DWA, DMR and DEA<br>closer (lessons learnt from sand<br>mining blitz and planning future<br>joint operations)            | () (DMR);<br>Wiseman Rikhotso, Grant Walters<br>(DEA)<br>()(DWA)<br>Waldo Smit (NPA)          | Hendrick<br>Manamela | Breakaway<br>4 |
| 18:30-<br>20:30 | a) EMI Parade:  | All EMIs line up in ranks in<br>uniform and inspection by the<br>Deputy Minister/DDG (DEA)  | Deputy Minister of WEA/Chair of the Portfolio Committee                                       |                      | Plenary        |
|                 | b) Opening Address:   | Executive Mayor;<br>MEC;<br>(Starters)<br>Chair of the Portfolio/Select<br>Committee<br>Minister/Deputy Minister<br>(Main Course) |   |                      |                |

| c) EMI Awards Ceremony. Minister/Deputy Minister hands<br>out EMI Awards of Excellence<br>(Dessert/Music) |
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